

**CARMEN M. MALDONADO**

*Real Estate Manager  
KIPP Foundation*

Carmen provides strategic direction to KIPP schools on issues from establishing locally based real estate development teams to facility financing. She established KCEP, KIPP Credit Enhancement Programs, using a \$6.8 million USDEO credit enhancement grant. Prior to KIPP, Carmen managed the Education Facilities Initiative and the Education Venture Seed Fund of the New York City office of the Local Initiatives Support Corporation (LISC). She also managed a portfolio of community development corporations in New York City's low income neighborhoods structuring financing for affordable housing.

Once a school teacher in the School District of Philadelphia, Carmen holds an MPA from Baruch College, and an MEd and BA from the University of Pennsylvania. She lives with her husband in Brooklyn, New York.