

# Healthy Communities:

Exploring the Intersection of Community Development and Health

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Federal Reserve Board of Governors  
Martin Building / July 13, 2010  
Washington, DC



**Healthy Communities Conference** - The Federal Reserve Board of Governors, Federal Reserve Bank of San Francisco, and the Robert Wood Johnson (RWJ) Foundation are co-hosting this conference to explore how the health and community development sectors can collaborate to promote better health outcomes for low-income people and communities by addressing issues concerning the social determinants on health. The conference will cover the following topics:

**New Resources.** As traditional health funders begin to understand the strong integration between health outcomes and physical environments, there are many new potential partnerships between health-oriented foundations (Robert Wood Johnson, Kaiser Family Foundation, The California Endowment, and others in the Grantmakers In Health group) and new government programs (Healthy Foods Financing Initiative, anti-childhood obesity programs like Let's Move!, charter school financing, early care programs). Harmonizing these new funding streams with the traditional community development programs (investment and lending motivated by the Community Reinvestment Act, New Markets Tax Credits, Low Income Housing Tax Credits, etc) will be both a challenge and an opportunity. Innovating new directions with existing funds will be equally challenging, requiring creative energy from both fields.

**New Partners.** The important work of the housing and community development sector could be much more effective when joined with other partners (e.g., early care and education programs, nutrition programs, and the like). To do this requires sharing of knowledge between many sectors, with health and community development being the most immediately promising.

**New Ideas.** The health sector has a much more sophisticated approach to data collection and outcomes measurement. Community development could learn much in this area. Similarly, as the health sector tries to improve nutrition and recreation opportunities in low-income neighborhoods, it can learn from the sophisticated and networked approach community development uses to implement its programs.

**Huge Long-term Cost Savings.** At a recent community development conference at the San Francisco Fed, HUD's Assistant Secretary for Policy Development and Research Raphael Bostic asserted that one of the main benefits to Promise and Choice Neighborhoods is better health and subsequent cost savings. This conference will look for ways to demonstrate those savings.

Center for Community Development Investments  
Federal Reserve Bank of San Francisco  
[www.frbsf.org/cdinvestments](http://www.frbsf.org/cdinvestments)

#### Center Staff

**Joy Hoffmann**, FRBSF Group Vice President

**Scott Turner**, Vice President

**John Olson**, Senior Advisor

**David Erickson**, Center Manager

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**Kerwin Tesdell**, Community Development Venture  
Capital Alliance

**Betsy Zeidman**, Milken Institute



# Conference Agenda

**8:15 – 9:00am**      **Breakfast and Screening of “Unnatural Causes”**

**9:00 – 9:20am**      **Introduction and Welcome**

Sandra Braunstein, Director, Division of Consumer and Community Affairs, Federal Reserve Board  
Risa Lavizzo-Mourey, President, Robert Wood Johnson Foundation

**9:20 – 9:40am**      **Conference Overview**

David Erickson, Federal Reserve Bank of San Francisco  
Lisa Richter, Principal, GPS Capital Partners

**9:40 – 10:00am**      **Healthy Communities: Perspective from Health and Human Services**

Presenter: Howard Koh, Assistant Secretary of the Department of Health and Human Services

**10:00 – 10:10am**      **Break**

**10:10 – 11:30am**      **Working to Improve Communities and Health: A Discussion**

Moderator: James Marks, Senior Vice President, Robert Wood Johnson Foundation

Presenters: Harvey V. Fineberg, President, Institute of Medicine  
James Heckman, Professor of Economics, University of Chicago  
S. Leonard Syme, Professor, Community Health and Human Development, UC Berkeley

**11:30am – 1:00pm**      **Lunch Keynote**

Presenter: Kathleen Sebelius, Secretary of the Department of Health and Human Services

**1:00 – 2:30pm**      **Panel #1: What Can Health Teach Community Development?**

Moderator: Douglas Jutte, Assistant Professor of Public Health, UC Berkeley

Panelists: Ana Diez Roux, Director, Center for Social Epidemiology and Community Health, University of Michigan  
Nancy Adler, Director, Center for Health and Community, UC San Francisco  
David Williams, Professor of Public Health, Harvard University  
David W. Fleming, Director and Health Officer for Public Health, Seattle & King County

**2:30 – 2:45pm**      **Break**

**2:45 – 4:15pm**      **Panel #2: What Can Community Development Teach Health?**

Moderator: Nancy Andrews, President and CEO, Low Income Investment Fund

Panelists: Nicolas Retsinas, Director, Joint Center for Housing Studies, Harvard University  
Sister Lillian Murphy, President and CEO, Mercy Housing  
Angela Glover Blackwell, Founder and CEO, PolicyLink  
Derek Douglas, Special Assistant to the President for Urban Affairs

**4:15 – 5:15pm**      **Next Steps**

Moderator: James Marks, Senior Vice President, Robert Wood Johnson Foundation

Panelists: Ron Sims, Deputy Secretary of the Department of Housing and Urban Development  
Preston D. Pinkett III, Vice President and Head of Prudential's Social Investment Program  
Xavier de Souza Briggs, Associate Director, Office of Management and Budget

**5:15 – 5:30pm**      **Closing Keynote**

Melody Barnes, Director of the President's Domestic Policy Council

**5:30 – 6:30pm**      **Reception on the Terrace**

# Speaker Biographies



**Nancy E. Adler**, Ph.D., is the Lisa and John Pritzker Professor of Psychology, Departments of Psychiatry and Pediatrics Vice-Chair of the Department of Psychiatry, and Director of the Center for Health and Community. She received a BA from Wellesley College and a Ph.D. in Psychology from Harvard University.

She directs an NIMH-sponsored postdoctoral program in "Psychology and Medicine: Translational Research on Stress, Behavior and Disease," and co-directs the Robert Wood Johnson Foundation "Health and Society Scholars Program." Her research has examined determinants and consequences of health-risking behaviors, particularly in relation to reproductive health, and on the mechanisms by which socioeconomic status determines health. As director of the MacArthur Foundation Research Network on SES and Health, she coordinates studies spanning social, psychological and biological determinants of health and health disparities and conducts research on the role of subjective social status in health. She has served on the Advisory Committee to the Director of the NIH, and been elected to the American Academy of Arts and Sciences and the Institute of Medicine (IOM). She recently chaired an IOM committee on the psychosocial needs of cancer patients and currently chairs a committee on women's health research and a workshop on health effects of the Gulf oil spill. She has been awarded the UCSF Chancellor's Award for the Advancement of Women and the Lifetime Achievement in Mentoring Award, the Distinguished Science Award from the American Psychological Association, and the Marion Spencer Fay Award from the Institute for Women's Health and Leadership.



**Nancy O. Andrews** is the President and Chief Executive Officer of the Low Income Investment Fund (LIIF). LIIF is a \$600 million Community Development Financial Institution (CDFI) that has invested over \$750 million in community projects. LIIF's investments have leveraged \$5 billion in private capital for poor communities in 26 states across the U.S.

Established 25 years ago, LIIF has served over 700,000 low income people by providing capital for 54,000 affordable homes for families and children, 125,000 spaces of child care and 43,000 spaces in school facilities. LIIF is a national CDFI with staff and offices in San Francisco, Los Angeles, New York City and Washington, D.C. Ms. Andrews' career spans 30 years in the community development field. In addition to her work at LIIF, she has served on numerous boards and committees, including Housing Partnership Network, Center for Housing Policy Advisory Council, Bank of America's National Community Advisory Council, the National Housing Law Project, and the Center for International Forestry Research. She is a recognized expert on the challenges facing America's neighborhoods and is frequently asked to testify before Congress and speak at conferences and events. Previously, Ms. Andrews served as the Deputy Director of the Ford Foundation's Office of Program Related Investments, where she assisted in the management of a \$130 million social investment portfolio. She also designed and launched the foundation's housing policy program. Ms. Andrews was the Chief

Financial Officer of the International Water Management Institute, a World Bank-supported international development organization. Additionally, Ms. Andrews has been an independent consultant on community development, social investment, financial analysis and housing policy. In this capacity, she consulted for the Department of Housing and Urban Development and the Department of Treasury during the Clinton administration. Ms. Andrews received an M.S. in Urban Planning with a concentration in Real Estate Finance from Columbia University.



**Melody Barnes** is the President's Domestic Policy Adviser and the Director of the Domestic Policy Council, which coordinates the domestic policy-making process in the White House. Before joining the White House, Barnes served as the Senior Domestic Policy Advisor to President Obama's campaign. Prior to joining the campaign, she was the Executive Vice President for Policy at the Center for American Progress. From 1995 to 2003, she served as Chief Counsel to Sen. Edward M. Kennedy on the Senate Judiciary Committee. In those capacities, and as Director of Legislative Affairs for the U.S. Equal Employment Opportunity Commission and assistant counsel to the U.S. House of Representatives Judiciary Subcommittee on Civil and Constitutional Rights, she worked extensively on civil rights and voting rights, women's health, religious liberties, and commercial law. Barnes received her bachelor's degree from the University of North Carolina at Chapel Hill and received her law degree from the University of Michigan. She began her career as an attorney with Shearman & Sterling in New York City, and is a member of both the New York State Bar Association and the District of Columbia Bar Association.



**Angela Glover Blackwell**, Founder and Chief Executive Officer, founded PolicyLink in 1999 and continues to drive its mission of advancing economic and social equity. Under Blackwell's leadership, PolicyLink has become a leading voice in the movement to use public policy to improve access and opportunity for all low-income people and communities of color, particularly in the areas of health, housing, transportation, education, and infrastructure. Prior to founding PolicyLink, Blackwell served as Senior Vice President at the Rockefeller Foundation, where she oversaw the foundation's Domestic and Cultural divisions. A lawyer by training, she gained national recognition as founder of the Oakland (CA) Urban Strategies Council, where she pioneered new approaches to neighborhood revitalization. From 1977 to 1987, Blackwell was a partner at Public Advocates, a nationally known public interest law firm. As a leading voice in the movement for equity in America, Blackwell is a frequent commentator for some of the nation's top news organizations, including the Washington Post, Salon, and the Huffington Post, and has appeared regularly on such shows as public radio's "Marketplace," "The Tavis Smiley Show," "Nightline," and PBS's "Now." Blackwell is the co-author of *Uncommon Common Ground: Race and America's Future* (W.W.



Norton & Co., 2010), and contributed to *Ending Poverty in America: How to Restore the American Dream* (The New Press, 2007) and *The Covenant with Black America* (Third World Press, 2006). Blackwell earned a bachelor's degree from Howard University, and a law degree from the University of California at Berkeley. She serves on numerous boards and served as co-chair of the task force on poverty for the Center for American Progress.

**Sandra Braunstein** is the Director of the Federal Reserve Board's Division of Consumer and Community Affairs. As Director, Ms. Braunstein is principally responsible for the development and administration of Federal Reserve policies and functions related to consumer protection for financial services. She administers programs that write and review regulations for federal consumer protection laws. In addition to regulation development, the division is responsible for consumer compliance supervision and enforcement, and has oversight of the Federal Reserve System's consumer compliance examinations of state member banks and consolidated supervision in bank holding companies. Other supervisory responsibilities housed in the division include analysis of bank and bank holding company applications for consumer-related issues, and consumer complaint handling and response. Ms. Braunstein also administers outreach efforts to the financial services industry, state, local, and federal government officials, and consumer and community organizations. Some of these responsibilities are carried out through the System's Community Affairs programs. Community Affairs staff, housed at the Board, and in the Reserve Bank and branch offices, conduct community development activities and promote increased access to capital and credit in underserved markets. Other divisional staff develops consumer education materials and conduct research on consumer behaviors. The division also coordinates meetings of the Board's Consumer Advisory Council, a group that includes industry, consumer, and community group representatives who provide input for the Board's consumer protection policy decisions. Prior to joining the Federal Reserve Board, Ms. Braunstein served as the executive director of the Northeast Community Development Corporation in Washington, DC, the coordinator for commercial revitalization in Alexandria, Virginia, and as a management consultant for McManis Associates, specializing in economic diversification and development studies for city and county governments. She also worked as a federal program administrator for the city of Wilmington, Delaware.



**Xavier de Souza Briggs** is Associate Director of the Office of Management and Budget in the White House. He is an Associate Professor of Sociology and Urban Planning (on leave) at the Massachusetts Institute of Technology (MIT). A former community planner, Dr. Briggs' award-winning research is about democracy, inequality, and racial and ethnic diversity in cities and metropolitan regions. He is the editor of *The Geography of Opportunity* (Brookings, 2005) and author of *Democracy as Problem-Solving: Civic Capacity in Communities Across the Globe* (MIT Press, 2008). It examines efforts to lead change on unsustainable urban growth, regional economic restructuring, and the healthy development of the next generation, drawing on cases in the U.S., Brazil, South Africa, and India. His latest book is *Moving to Opportunity: The Story of an American Experiment to Fight Ghetto Poverty* (Oxford, 2010), with co-au-

thors Susan Popkin and John Goering. Briggs is founder and director of two innovative online resources: The Community Problem-Solving Project @ MIT and Working Smarter in Community Development. Briggs holds an engineering degree from Stanford, an MPA from Harvard, and a Ph.D. in sociology and education from Columbia University.



**Ana V. Diez Roux**, Ph.D., M.D., M.P.H., is Professor of Epidemiology and Director of the Center for Social Epidemiology and Population Health and the Robert Wood Johnson Health and Society Scholars program at the University of Michigan. Dr. Diez Roux's research areas include social epidemiology, environmental health effects, urban health, psychosocial factors in health, health disparities, and cardiovascular disease epidemiology. She has been an international leader the investigation of neighborhood and community health effects and the application of multilevel analysis in public health. Other areas of research include the integration of social and biologic factors in health research, complex systems approaches to population health, the impact of stress on cardiovascular disease, and air pollution effects on health. She has been Principal Investigator of several NIH funded projects and is a frequent invited speaker at international conferences on the social determinants of health, neighborhood health effects, and multilevel analysis. Dr. Diez Roux is an elected member of the Institute of Medicine and serves on numerous national review and advisory committees. She was recently awarded the Wade Hampton Frost Award for her contributions to public health by the American Public Health Association. Dr. Diez Roux received her MD from the University of Buenos Aires, and her MPH and PhD from the Johns Hopkins School of Hygiene and Public Health.



**Shaun Donovan** was sworn in as the 15<sup>th</sup> United States Secretary for Housing and Urban Development (HUD) on January 26, 2009. He has devoted his career to ensuring access to safe, decent, and affordable housing and he will continue that effort in the Obama Administration. Secretary Donovan believes that America's homes are the foundation for family, safe neighborhoods, good schools, and solid businesses. He has a strong commitment to make quality housing possible for every American. Secretary Donovan previously served as Commissioner of the New York City Department of Housing Preservation and Development (HPD). He created and implemented HPD's New Housing Marketplace Plan to build and preserve 165,000 affordable homes, the largest municipal affordable housing plan in the nation's history. His work at HPD included the New York City Acquisition Fund, an award-winning collaboration with foundations and banks to finance affordable housing; an innovative inclusionary zoning program; an ambitious supportive housing plan; and the Center for New York City Neighborhoods, one of the earliest responses to the foreclosure crisis. Before his service as HPD Commissioner, Secretary Donovan worked in the private sector on financing affordable housing, and was a visiting scholar at New York University, where he researched and wrote about the preservation of federally-assisted housing. He was also a consultant to the Millennial Housing Commission on strategies for increasing the production of multi-

family housing. The Commission was created by the United States Congress to recommend ways to expand housing opportunities across the nation. Secretary Donovan rejoins HUD after his previous service in the Clinton administration as Deputy Assistant Secretary for Multifamily Housing, where he was the primary federal official responsible for privately-owned multifamily housing. At that time, he ran housing programs that helped 1.7 million families access affordable housing. He also served as acting FHA Commissioner during the Clinton/Bush presidential transition. Prior to his first service at HUD, he worked at the Community Preservation Corporation (CPC) in New York City, a non-profit lender and developer of affordable housing. He also researched and wrote about housing policy at the Joint Center for Housing Studies at Harvard University and worked as an architect. Secretary Donovan holds a B.A. and Master's degrees in Public Administration and Architecture from Harvard.



**Derek Douglas**, Special Assistant to the President for Urban Affairs Douglas has served as Washington Counsel to New York Governor David A. Paterson and Director of Governor Paterson's Washington, D.C. Office. In this capacity, Douglas served as the Governor's chief architect for federal policy and oversaw federal policy development and advocacy on

domestic, economic, and urban policy issues for the State of New York. Prior to his appointment in 2007, Douglas served as Associate Director of Economic Policy at the Center for American Progress where he founded and served as Director of the Economic Mobility Program. Prior to joining the Center, Douglas was a Counsel at O'Melveny & Myers LLP and an Assistant Counsel at the NAACP Legal Defense and Educational Fund, Inc (LDF). Douglas graduated from the University of Michigan with Highest Honors in Economics and from the Yale Law School.



**David J. Erickson**, Ph.D. is director of the Center for Community Development Investments at the Federal Reserve Bank of San Francisco and edits the Federal Reserve journal Community Development Investment Review. His research areas in the Community Development Department of the Federal Reserve include community development finance, af-

fordable housing, economic development, and institutional changes that benefit low-income communities. He recently served as an editor of a joint research project with the Brookings Metropolitan Policy Program studying areas of concentrated poverty in the United States and was also an editor of a recently released collection of research papers and essays on the Community Reinvestment Act, which was recently translated into Chinese by the People's Bank of China. He has five years of experience in the affordable housing industry working for government, nonprofit, and private sector employers. Erickson has a Ph.D. in history from the University of California, Berkeley, with a focus on economic history and public policy. He also holds a master's degree in public policy from the Goldman School of Public Policy at Berkeley and an undergraduate degree from Dartmouth College. His book on the history of community development, *The Housing Policy Revolution: Networks and Neighborhoods*, was published in 2009 by the Urban Institute Press.



**Harvey V. Fineberg**, M.D., Ph.D., is President of the Institute of Medicine. He served as Provost of Harvard University from 1997 to 2001, following thirteen years as Dean of the Harvard School of Public Health. He has devoted most of his academic career to the fields of health policy and medical decision making. His past research has focused on the

process of policy development and implementation, assessment of medical technology, evaluation and use of vaccines, and dissemination of medical innovations. Dr. Fineberg helped found and served as president of the Society for Medical Decision Making and also served as consultant to the World Health Organization. At the Institute of Medicine, he has chaired and served on a number of panels dealing with health policy issues, ranging from AIDS to new medical technology. He also served as a member of the Public Health Council of Massachusetts (1976-1979), as chairman of the Health Care Technology Study Section of the National Center for Health Services Research (1982-1985), and as president of the Association of Schools of Public Health (1995-1996). Dr. Fineberg is co-author of the books *Clinical Decision Analysis*, *Innovators in Physician Education*, and *The Epidemic that Never Was*, an analysis of the controversial federal immunization program against swine flu in 1976. He has co-edited several books on such diverse topics as AIDS prevention, vaccine safety, and understanding risk in society. He has also authored numerous articles published in professional journals. Dr. Fineberg is the recipient of several honorary degrees and the Joseph W. Mountin Prize from the US Centers for Disease Control. He earned his bachelor's and doctoral degrees from Harvard University.



**David W. Fleming**, M.D., is Director and Health Officer for Public Health - Seattle & King County, a large metropolitan health department with 1900 employees, 39 sites, and a budget of \$296 million, serving a resident population of 1.8 million people. Department activities include core prevention programs, environmental health, community

oriented primary care, emergency medical services, correctional health services, Public Health preparedness, and community-based public health assessment and practices. Prior to assuming this role, Dr. Fleming directed the Bill & Melinda Gates Foundation's Global Health Strategies Program. In this capacity, Dr. Fleming was responsible for the creation, development, and oversight of cross-cutting programs targeting diseases and conditions disproportionately affecting the world's poorest people and countries. He oversaw the Foundation's portfolios in vaccine-preventable diseases, nutrition, newborn and child health, leadership, emergency relief, and cross-cutting strategies to improve access to health tools in developing countries. Dr. Fleming has also served as the Deputy Director of the Centers for Disease Control and Prevention (CDC). While at CDC, Dr. Fleming led efforts to develop the agency's scientific and programmatic capabilities, and served as the principal source of scientific and programmatic expertise in CDC's Office of the Director. He provided oversight of CDC's global health portfolio through its Office of Global Health, and also oversaw the Director's offices of Minority Health, Women's Health, and the Associate Director for Science. Dr. Fleming has published scientific articles on a

wide range of public health issues. He has served on a number of Institute of Medicine and federal advisory committees, the Boards of the Global Alliance for Vaccines and Immunizations and the Global Alliance for Improved Nutrition, as President of the Council of State and Territorial Epidemiologists and as the State Epidemiologist of Oregon. Dr. Fleming received his medical degree from the State University of New York Upstate Medical Center in Syracuse. He is board certified in internal medicine and preventive medicine and serves on the faculty of the departments of public health at both the University of Washington and Oregon Health Sciences University.



**James J. Heckman**, Ph.D., is the Henry Schultz Distinguished Service Professor of Economics at the University of Chicago, where he has served since 1973. In 2000, he shared the Sveriges Riksbank Prize in Economic Sciences in Memory of Alfred Nobel with Daniel McFadden. Heckman directs the Economics Research Center and the Center for Social

Program Evaluation at the Harris School for Public Policy. In addition, he is the Professor of Science and Society in University College Dublin and a Senior Research Fellow at the American Bar Foundation. Heckman received his B.A. in mathematics from Colorado College in 1965 and his Ph.D. in economics from Princeton University in 1971. His work has been devoted to the development of a scientific basis for economic policy evaluation, with special emphasis on models of individuals and disaggregated groups, and to the problems and possibilities created by heterogeneity, diversity, and unobserved counterfactual states. He developed a body of new econometric tools that address these issues. His research has given policymakers important new insights into areas such as education, job-training, the importance of accounting for general equilibrium in the analysis of labor markets, anti-discrimination law, and civil rights. He demonstrated a strong causal effect of the 1964 Civil Rights Act in promoting African-American economic progress. He has recently demonstrated that the high school dropout rate is increasing in the U.S. He has studied the economic benefits of sorting in the labor market, the ineffectiveness of active labor market programs, and the economic returns to education. His recent research focuses on inequality, human development and lifecycle skill formation, with a special emphasis on the economics of early childhood. He is currently conducting new social experiments on early childhood interventions and reanalyzing old experiments. He is also studying the emergence of the underclass in the U.S. and Western Europe. Heckman has published over 260 articles and several books. His most recent books include: *Evaluating Human Capital Policy*, and *Law and Employment: Lessons From Latin America and the Caribbean* (with C. Pagés), Volume 6 (Parts 1 and 2) of the *Handbook of Econometrics* (with E. Leamer), and *Global Perspectives on the Rule of Law* (with R. Nelson and L. Cabatingan). He is currently finishing a book on the problem of noncognitive skills in America. Heckman has received numerous awards for his work, including the John Bates Clark Award of the American Economic Association in 1983, the 2005 and 2007 Dennis Aigner Award for Applied Econometrics from the *Journal of Econometrics*, the 2005 Jacob Mincer Award for Lifetime Achievement in Labor Economics, the 2005 Ulysses Medal from the University College Dublin, the 2007 Theodore W. Schultz Award from the American Agricultural Economics Association, the Gold Medal of the President

of the Italian Republic, awarded by the International Scientific Committee of the Pio Manzú Centre in 2008, and the Distinguished Contributions to Public Policy for Children Award from the Society for Research in Child Development in 2009. He is currently Associate Editor of the *Journal of Labor Economics* and the *Journal of Applied Econometrics*. He is also a member of the National Academy of Sciences, USA; a member of the American Philosophical Society; a fellow of the American Academy of Arts and Sciences; the Econometric Society; the Society of Labor Economics; the American Statistical Association; and the International Statistical Institute.



**Douglas Jutte**, M.D., M.P.H., is a physician and population health researcher. He is an assistant professor in the Division of Community Health and Human Development in UC Berkeley's School of Public Health. He teaches in the UC Berkeley-UCSF Joint Medical Program and is Associate Director of the Health and Medical Sciences Masters degree

program. His research interests focus on health resilience and vulnerability in children, and the biological links through which social-contextual factors contribute to children's long-term medical, psychosocial and cognitive outcomes. He has a long-standing collaboration with the Manitoba Centre for Health Policy and utilizes their unique longitudinal population health database for child health research. He has published in *Archives of Pediatrics and Adolescent Medicine*, *Epidemiology and Academic Pediatrics*. Jutte received his MD from Harvard Medical School; he also has a Masters in Public Health from UC Berkeley and a BA from Cornell University. His post-doctoral research training was through the Robert Wood Johnson Foundation Health & Society Scholars program. He continues his clinical work as a neonatal hospitalist attending high-risk deliveries and caring for healthy and ill newborns at a local community hospital.



**Howard K. Koh**, M.D., serves as the 14th Assistant Secretary for Health for the U.S. Department of Health and Human Services (HHS), after being nominated by President Barack Obama and confirmed by the U.S. Senate in 2009. As the Assistant Secretary for Health, Dr. Koh oversees the HHS Office of Public Health and Science, the Commissioned Corps of the U.S. Public Health Service, and the Office of the Surgeon General. He also serves as senior public health advisor to the Secretary. At the Office of Public Health and Science, he leads an array of interdisciplinary programs relating to disease prevention, health promotion, the reduction of health disparities, women's and minority health, HIV/AIDS, vaccine programs, physical fitness and sports, bioethics, population affairs, blood supply, research integrity and human research protections. In these various roles, he is dedicated to the mission of creating better public health systems for prevention and care so that all people can reach their highest attainable standard of health. Dr. Koh previously served as the Harvey V. Fineberg Professor of the Practice of Public Health, Associate Dean for Public Health Practice, and Director of the Division of Public Health Practice at the Harvard School of Public Health. At Harvard, he also served as the principal investigator of multiple research grants related to community-based participatory research, can-



cer disparities affecting underserved and minority populations, tobacco control and emergency preparedness. He was also Director of the Harvard School of Public Health Center for Public Health Preparedness, which promotes education about bioterrorism, pandemic influenza, and other emerging health threats. He has published over 200 articles in the medical and public health literature. Dr. Koh served as Commissioner of Public Health for the Commonwealth of Massachusetts (1997-2003) after being appointed by Governor William Weld. As Commissioner, Dr. Koh led the Massachusetts Department of Public Health, which included a wide range of health services, four hospitals, and a staff of more than 3,000 professionals. In this capacity, he emphasized the power of prevention and strengthened the state's commitment to eliminating health disparities. During his service, the state saw advances in areas such as tobacco control, cancer screening, bioterrorism response after 9/11 and anthrax, health issues of the homeless, newborn screening, organ donation, suicide prevention and international public health partnerships. Dr. Koh graduated from Yale College (where he was President of the Yale Glee Club) and the Yale University School of Medicine. He completed postgraduate training at Boston City Hospital and Massachusetts General Hospital, serving as chief resident in both hospitals. He has earned board certification in four medical fields: internal medicine, hematology, medical oncology, and dermatology, as well as a Master of Public Health degree from Boston University. At Boston University Schools of Medicine and Public Health, he was Professor of Dermatology, Medicine and Public Health as well as Director of Cancer Prevention and Control. He has earned numerous awards and honors for interdisciplinary accomplishments in medicine and public health, including the Distinguished Service Award from the American Cancer Society, the Drs. Jack E. White/LaSalle D. Leffall Cancer Prevention Award from the American Association for Cancer Research and the Intercultural Cancer Council, and the Dr. Harold P. Freeman Lectureship Award. He is an elected member of the Institute of Medicine of the National Academies. President Bill Clinton appointed Dr. Koh as a member of the National Cancer Advisory Board (2000-2002). A past Chair of the Massachusetts Coalition for a Health Future (the group that pushed for the Commonwealth's groundbreaking tobacco control initiative), Dr. Koh was named by the New England Division of the American Cancer Society as "one of the most influential persons in the fight against tobacco during the last 25 years". Other awards include being named to the K100 (the 100 leading Korean Americans in the first century of Korean immigration to the United States), the Boston University School of Public Health Distinguished Alumni Award (the highest award of the School) and an honorary degree from Merrimack College. In recognition of his national contributions to the field of early detection and prevention of melanoma, the Boston Red Sox designated him a "Medical All Star" (2003) which included the ceremonial first pitch at Fenway Park. Dr. Koh and his wife, Dr. Claudia Arrigg, are the proud parents of three children.



**Risa Lavizzo-Mourey, M.D., M.B.A.**, president and CEO of the Robert Wood Johnson Foundation, is a national leader in transforming America's health systems so people live healthier lives and receive the health care they need. A practicing physician with business credentials and hands-on experience developing national health policy, she was

drawn to the Robert Wood Johnson Foundation by the opportunity, as she puts it, to "alter the trajectory and to push society to change for the better." Driven by the belief that the Robert Wood Johnson Foundation is a steward of private resources that must be used in the public's interest, particularly to help the most vulnerable, Lavizzo-Mourey combines the values she learned as a doctor—commitment to others, a sense of altruism—with the skills and knowledge from her business training—the importance of measuring results and outcomes, of clear accountability, of taking a disciplined approach to managing resources and motivating people. Through it all, she is guided by the conviction that philanthropy is about simultaneously improving individual lives, transforming systems and in turn, achieving lasting social change. Lavizzo-Mourey was a leader in academic medicine, government service and her medical specialty of geriatrics before joining RWJF in 2001 as senior vice president and director of the health care group. Previously, at the University of Pennsylvania, she was the Sylvan Eisman Professor of medicine and health care systems and director of Penn's Institute on Aging. In Washington, D.C., she was deputy administrator of what is now the Agency for Health Care Research and Quality. She is a member of the Institute of Medicine of The National Academies. Raised in Seattle by physician parents, Lavizzo-Mourey earned her medical degree from Harvard Medical School, and an M.B.A. from the University of Pennsylvania's Wharton School. She completed a residency in Internal Medicine at Brigham and Women's Hospital in Boston; was a Robert Wood Johnson Clinical Scholar at the University of Pennsylvania; and trained in Geriatrics at Penn. Always a physician as well as an agent for wide-scale social change, she still treats patients at a community health clinic in New Brunswick, N.J. She and her husband of more than 30 years have two adult children.



**James S. Marks, M.D., M.P.H.**, senior vice president, directs all program and administrative activities of the Robert Wood Johnson Foundation Health Group. This includes the Foundation's work in childhood obesity, public health and vulnerable populations. Prior to joining RWJF in December 2004, Marks retired as assistant surgeon general after serving as director of the Centers for Disease Control's National Center for Chronic Disease Prevention and Health Promotion for almost a decade. Throughout his tenure at CDC, Marks developed and advanced systematic ways to prevent and detect diseases such as cancer, heart disease and diabetes, reduce tobacco use and address the nation's growing epidemic of obesity. A national leader in public health who has been an advocate of strengthening public health systems and services for more than 25 years, Marks has received numerous federal, state, and private awards, including the U.S. Public Health Service Distinguished Service Award, the Council of State and Territorial Epidemiologists' Pump Handle Award, the Association of State and Territorial Chronic Disease Directors' Award for Excellence, the American Cancer Society's Distinguished Service Award, and the National Arthritis Foundation's Special Award of Appreciation. In 2004, he was elected as a member of the Institute of Medicine and currently serves on its Membership Committee. He is also vice chair of the board of directors of C-Change, whose members are the nation's key cancer leaders from government, business, and nonprofit sectors. He has published extensively in the areas of maternal and child health, health pro-



motion and chronic disease prevention, and has served on many government and nonprofit committees devoted to improving the public's health. Born in Buffalo, New York, he received an M.D. from the State University of New York at Buffalo. He trained as a pediatrician at the University of California at San Francisco, and was a Robert Wood Johnson Clinical Scholar at Yale University, where he received his M.P.H. He and his wife, Judi, a retired high school guidance counselor, live in Princeton and have two children, both pursuing careers in medicine.

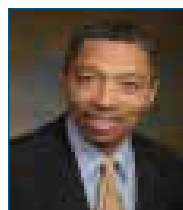


**Sister Lillian Murphy**, RSM has been Chief Executive Officer of Mercy Housing since 1987. Under her leadership, Mercy Housing has grown to become an award-winning national not-for-profit housing organization operating in 41 states and the District of Columbia and serving over 128,000 people in more than 37,000 units of quality affordable homes. Sister Lillian is a national spokesperson for the cause of affordable housing and the needs of persons who are economically poor. She believes that providing safe, decent, quality housing for everyone, regardless of income, is a matter of economic and social justice. She holds a Masters Degree in Public Health from the University of California at Berkeley and an undergraduate degree in Social Science from the University of San Francisco (USF). Prior to becoming President and CEO of Mercy Housing, Sister Lillian worked in the health care field for 16 years. In 1998, the USF recognized Sister Lillian by awarding her an honorary Doctor of Humane Letters. In 1999, she received the Non-Profit Housing Association of Northern California's Affordable Housing Leadership Award for Lifetime Achievement. Sister Lillian is currently serving on the boards of the National Housing Trust and Alegent Health. She is a past member of the Affordable Housing Advisory Council for the Federal Home Loan Bank, the advisory committee of the Bank of America Community Development Bank, the Housing Impact Advisory Council of the Federal National Mortgage Association. She has served on the boards of the Catholic Health Corporation, Catholic Healthcare West, the Colorado Trust, the Low Income and Investment Fund, and as a Public Interest Director for the Federal Home Loan Bank in Topeka, Kansas. A Sister of Mercy from the Burlingame, California community for 50 years, Sister Lillian resides in Denver.



**Nicolas P. Retsinas** was appointed Director of Harvard University's Joint Center for Housing Studies in 1998. The Joint Center is a collaborative venture of the Graduate School of Design and the Harvard Kennedy School. The Center conducts research to examine and address the most critical housing and community development issues in America. Mr. Retsinas is a Lecturer in Housing Studies at the Graduate School of Design and the Harvard Kennedy School, and he is also a Lecturer in Real Estate at the Harvard Business School. Prior to his Harvard appointment, Retsinas served as Assistant Secretary for Housing-Federal Housing Commissioner at the United States Department of Housing and Urban Development and as Director of the Office of Thrift Supervision. Mr. Retsinas also served on the Board of the Federal Deposit Insurance Corporation, the Fed-

eral Housing Finance Board and the Neighborhood Reinvestment Corporation. He received a Meritorious Service Award from the US Treasury Department in 1997. He also received the Excellence in Public Service Award from the Rental Housing Association in 1998 and the Housing Leadership Award from the National Low Income Housing Coalition in 2001. He is in the National Housing Hall of Fame and was named one of the most influential people in real estate by the National Association of Realtors. In 2008, he was inducted into the Affordable Housing Hall of Fame and in 2009 was named by BUILDER magazine as one of the top 30 innovators in the home building industry in the past 30 years. Mr. Retsinas also served the State of Rhode Island as the Executive Director of the Rhode Island Housing and Mortgage Finance Corporation from 1987 to 1993. He received his master's degree in city planning from Harvard University and his AB in economics from New York University. In 2008, he received an honorary Doctorate in Public Service from Rhode Island College. Mr. Retsinas serves on the Board of Trustees for the National Housing Endowment and Enterprise Community Partners, and he is on the Board of Directors of ShoreBank, Community Development Trust, Inc., Freddie Mac, and the Center for Responsible Lending. He is the immediate past Chair of the Board of Directors of Habitat for Humanity International. Mr. Retsinas has lectured and written extensively on housing, community development and banking issues. He has co-edited *Low-Income Homeownership: Examining the Unexamined Goal* (2002), *Building Assets, Building Credit: Creating Wealth in Low-Income Communities* (2005), *Revisiting Rental Housing: Policies, Programs, and Priorities* (2008) and *Borrowing to Live: Consumer and Mortgage Credit Revisited* (2008). He has also co-authored *Opportunity and Progress: A Bipartisan Platform for National Housing Policy* (2004) and *Our Communities, Our Homes: Pathways to Housing and Homeownership in America's Cities and States* (2007). He is a Fellow at the National Academy for Public Administration and the Urban Land Institute.



**Preston D. Pinkett III** is vice president and head of Prudential's Social Investment Program, which has a willingness to take informed risks in socially responsible investments that help create healthy, sustainable communities. Prudential's Social Investment Program has a portfolio of \$300 million and has invested more than \$1 billion throughout

the U.S. Prior to joining Prudential in 2007, Mr. Pinkett was the senior vice president for the New Jersey Economic Development Authority where he managed funding and development programs to spur economic development in New Jersey. He also has served as senior vice president with PNC Bank, where he founded and managed the PNC Development Bank and community development investment and lending activities; and senior vice president at Chemical Bank, New Jersey, responsible for community and economic development, government banking, government relations and regulatory compliance. Mr. Pinkett is an officer of the Geraldine R. Dodge Foundation, Montclair State University and University Ventures; and is a board member of Newark Museum, New Jersey School Development Authority, Council of NJ Grant Makers and CityWorks. Mr. Pinkett has a BS degree in economics from Cornell University and an MBA degree from the Wharton School at the University of Pennsylvania.



**Lisa Richter** is principal and co-founder of GPS Capital Partners, LLC, a consultancy that assists foundations, banks and institutional investors in the design and execution of profitable investment strategy that enhances public good. Her work spans asset classes, return expectations and issue areas, frequently incorporating place-based and sector focus to increase equitable access to opportunities, including health, education and sustainable community development. Lisa co-designed and serves as lead trainer for the PRI Institute sponsored by the PRI Makers Network, co-authored *Equity Advancing Equity* (an analysis of impact investing for community foundations) and is preparing a guide to health-focused impact investing with Grantmakers In Health. She brings over two decades of fund management and development finance experience from the National Community Investment Fund and ShoreBank and has served as advisor to the Bank of America National Community Advisory Council, Wall Street Without Walls, 2009 Clinton Global Initiative, and New Frontiers in Philanthropy (a project of the Center for Civil Society Studies at Johns Hopkins University), vice-chair of the Community Development Financial Institutions Coalition, director of the Social Investment Forum, and steering committee member of the New Markets Tax Credit Coalition. She holds a bachelor's degree and an MBA from the University of Chicago.



**Kathleen Sebelius** was sworn in as the 21st Secretary of the Department of Health and Human Services (HHS) on April 28, 2009. As Secretary, she leads the principal agency charged with keeping Americans healthy, ensuring they get the health care they need, and providing children, families, and seniors with the essential human services they depend on. She also oversees one of the largest civilian departments in the federal government, with nearly 80,000 employees. Since taking office, Secretary Sebelius has been a leader on some of the Obama administration's top priorities. As the country's highest-ranking health official, she played a key role in the passage of the historic Affordable Care Act and is now leading its implementation. She also coordinated the response to the 2009 H1N1 flu virus. And under her leadership, HHS has provided a wide range of services from health care to child care to energy assistance to help families weather the worst economic crisis since the Great Depression. Secretary Sebelius has answered President Obama's call to form partnerships across government to improve the lives of Americans. She is the Co-Chair, with Secretary Vilsack, of the President's Food Safety Working Group. With Attorney General Holder, she chairs the new Health Care Fraud Prevention and Action Team (HEAT). She has teamed up with Secretary Duncan to improve early childhood education. And as part of President Obama's "Year of Community Living," she is working with Housing and Urban Development Secretary Donovan to improve the lives of seniors and people with disabilities who wish to live at home. Secretary Sebelius has been a leader on health care, family, and senior issues for over 20 years. As Governor of Kansas from 2003 to 2009, she fought to create jobs, improve access to affordable health care, and give every Kansas child a quality education. In 2005, *Time* Magazine recognized her achievements by naming her one of America's Top

Five Governors. Before being elected Governor, she served from 1995 to 2003 as the first Democrat to be elected Kansas Insurance Commissioner. In that role, she was recognized as a strong advocate for consumers while streamlining the Department's budget. For her efforts, *Governing* Magazine selected her as their Public Official of the Year for 2000. Prior to her service as Insurance Commissioner, she was a member of the Kansas House of Representatives from 1987 to 1995. Secretary Sebelius is the first daughter of a governor to be elected governor in American history. She holds a Master of Public Administration degree from the University of Kansas and a Bachelor of Arts degree from Trinity Washington University. She is married to Gary Sebelius, a federal magistrate judge. They have two sons, Ned and John.



**Ron Sims** was unanimously confirmed by the U.S. Senate on May 6, 2009, and sworn in as the Deputy Secretary for the U.S. Department of Housing and Urban Development on May 8, 2009. As the second most senior official at HUD, Sims is responsible for managing the Department's day-to-day operations, a nearly \$40 billion annual operating budget, and the agency's 8,500 employees. Sims previously served as the Executive for the King County, Washington, the 13th largest county in the nation in a metropolitan area of 1.8 million residents and 39 cities including the cities of Seattle, Bellevue and Redmond. While serving three terms, Sims was nationally recognized for his work on transportation, homelessness, climate change, health care reform, urban development and affordable housing. His leadership in affordable housing and multiple community and housing partnerships have funded 5,632 units of housing during his 12 years. One of the hallmarks of the Sims Administration in King County was the integration of environmental, social equity and public health policies that produced groundbreaking work on climate change, health care reform, affordable housing, mass transit, environmental protection, land use, and equity and social justice. Sims is also a proponent of Smart Growth programs and the preservation of green space before it is lost to development. The policies he implemented in King County stopped costly sprawl and resulted in 96 percent of new construction being concentrated in urban areas with only 4% in rural areas. Over the years Sims developed a reputation as a tireless legislator, working on a diverse palette of issues that led to advances in the areas of the environment, education, public safety and the protection of workers' rights. He credits his drive in part with marching alongside his politically active parents in the 1950's and 1960's during the civil rights movement led by Dr. Martin Luther King Jr. Those experiences honed in him a passion for civil rights issues that has been a guidepost throughout his career. Sims was named Leader of the Year by *American City and County Magazine* in July, 2008 and was recognized as one of *Governing Magazine's* Government Officials of the Year in 2007. He has been honored with national awards from the Sierra Club, the Environmental Protection Agency and the National Committee for Quality Assurance. Sims joined Senator Edward Kennedy and California Governor Arnold Schwarzenegger as recipients of the 2008 Health Quality Award from the National Committee for Quality Assurance. Sims and King County are also recipients of HUD's prestigious Robert L. Woodson Jr. Affordable Communities Award for 2005. Born in Spokane, Washington in 1948, Sims is a graduate of Central Washington University.



**S. Leonard Syme, Ph.D.**, is Professor of Epidemiology and Community Health (Emeritus) at the University of California, Berkeley. His major research interest has been psychosocial risk factors such as job stress, social support and poverty. In doing this research, he has studied San Francisco bus drivers; Japanese living in Japan, Hawaii and California; British civil servants; and people living in Alameda County, California. He has been a visiting professor at universities in England and Japan. He was elected to the Institute of Medicine of the National Academy of Sciences and has received several honors related to his teaching and research, among them the Lilienfeld Award for Excellence in Teaching, the J.D. Bruce Award from the American College of Physicians for Distinguished Contributions in Preventive Medicine, and the University of California Distinguished Emeritus Professor Award. Dr. Syme is currently Principal Investigator of Health Research for Action Center which is attempting to empower people and communities using printed materials, television, and community resource development.



**David R. Williams, M.D.**, is the Florence and Laura Norman Professor of Public Health at the Harvard School of Public Health and Professor of African and African American Studies and an Affiliate of the Sociology Department at Harvard University. His first 6 years as a faculty member were at Yale University where he held appointments in both Sociology and Public Health. The next 14 years were at the University of Michigan where he served as the Harold Cruse Collegiate Professor of Sociology, a Senior Research Scientist at the Institute of Social Research and a Professor of Epidemiology in the School of Public Health. He holds a master's degree in public health

from Loma Linda University and a Ph.D. in Sociology from the University of Michigan. He is an internationally recognized authority on social influences on health. His research has focused on trends and determinants of socioeconomic and racial disparities in health, the effects of racism on health and the ways in which religious involvement can affect health. He is the author of more than 150 scholarly papers in scientific journals and edited collections and his research has appeared in leading journals in sociology, psychology, medicine, public health and epidemiology. He has served as a member of the editorial board of 8 scientific journals and as a reviewer for more than 50 others. According to ISI Essential Science Indicators, he was one of the Top 10 Most Cited Researchers in the Social Sciences during the decade 1995 to 2005. The Journal of Black Issues in Higher Education, ranked him as the 2nd Most Cited Black Scholar in the Social Sciences in 2006. In 2001, he was elected as a member of the Institute of Medicine of the National Academy of Sciences. In 2004, he received one of the inaugural Decade of Behavior Research Awards and in 2007, he was elected to membership in the American Academy of Arts and Sciences. He has been involved in the development of health policy at the national level in the U.S. He has served on the Department of Health and Human Services' National Committee on Vital and Health Statistics and on six panels for the Institute of Medicine of the National Academy of Sciences. He has held elected and appointed positions in professional organizations, such as the American Sociological Association, Academy Health and the American Public Health Association. Currently, he is a member of the of the MacArthur Foundation's Research Network on Socioeconomic Status and Health. His current research includes studying the health of Black Caribbean immigrants in the U.S., examining how race-related stressors (racial discrimination in the U.S. and exposure to torture during Apartheid in South Africa) can affect health, and assessing the ways in which religious involvement is related to health.



# Attendees

**Nancy Adler**

Director, Center for Health and Community  
University of California, San Francisco

**Ivy Allen**

President  
Foundation for the Mid South

**Nancy Andrews**

President and CEO  
Low Income Investment Fund

**Leah Apgar**

New Jersey Community Capital

**Elaine Arkin**

Consultant  
Robert Wood Johnson Foundation

**Nancy Barrand**

Senior Program Officer  
Robert Wood Johnson Foundation

**Shari Berenbach**

President and CEO  
Calvert Foundation

**Scott Berman**

Chief Operating Officer (Acting)  
CDFI Fund

**Angela Glover Blackwell**

Founder and CEO  
PolicyLink

**Elizabeth Sobel Blum**

Community Affairs Research Associate  
Federal Reserve Bank of Dallas

**Lauren Bolline**

Program Associate  
Real Estate Advisory & Development Services

**Anna Alvarez Boyd**

Senior Associate Director, Division of Consumer and  
Community Affairs  
Federal Reserve Board

**Zachary Boyers**

Chairman and CEO  
US Bancorp CDC

**Sandra Braunstein**

Director, Division of Consumer and Community Affairs  
Federal Reserve Board

**Pablo Bravo**

Director, Community Grants and Investments  
Catholic Healthcare West

**Xavier Briggs**

Associate Director, Office of Management and Budget  
White House

**Barbara Burnham**

Senior Director of Federal Policy and Congressional Relations  
Local Initiatives Support Corporation

**Bill Bynum**

Chief Executive Officer  
Enterprise Corporation of the Delta

**Nancy Duff Campbell**

Founder and Co-President  
National Women's Law Center

**Corey Carlisle**

Director of Federal Policy and Government Affairs  
Low Income Investment Fund

**Lisa Chamberlain**

Assistant Professor of Pediatrics  
Stanford University School of Medicine

**Lori Chatman**

President  
Enterprise Community Loan Fund

**Gail Christopher**

Vice President for Programs, Food, Health & Well-Being  
W.K. Kellogg Foundation

**Jesse Clark**

Community Scholar Intern  
NeighborWorks America

**Ruth Clevenger**

Vice President and CAO, Corporate Communications and  
Community Development Department  
Federal Reserve Bank of Cleveland

**Larry Cohen**

Executive Director  
Prevention Institute

**David Colby**

Vice-President, Research and Evaluation  
Robert Wood Johnson Foundation

**Allison Coleman**

Chief Executive Officer  
Capital Link

**Eleni Constantine**

Director, Financial Security Portfolio  
Pew Health Group

**Jason Corburn**

Associate Professor, School of Public Health and Department of  
City & Regional Planning  
University of California, Berkeley

**Kimberlee Cornett**

Director of Innovative Capital  
Kresge Foundation

**Naomi Cytron**

Senior Research Associate  
Federal Reserve Bank of San Francisco

**Dorothy Daley**

Associate Professor, Department of Political Science &  
Environmental Studies Program  
University of Kansas

**Ana Diez Roux**

Director of the Center for Social Epidemiology and  
Community Health  
University of Michigan

**Annie Donovan**

Chief Operating Officer  
NCB Capital Impact

**Shaun Donovan**

Secretary  
U.S. Department of Housing and Urban Development

**Derek Douglas**

Special Assistant to the President for Urban Affairs,  
Domestic Policy Council  
White House

**Allison Duncan**

Chief Executive Officer  
Amplifier Strategy

**Anne Dyjak**

Vice President and Chief Credit Officer  
Nonprofit Finance Fund

**Robert Eckardt**

Senior Vice President for Programs and Evaluation  
Cleveland Foundation

**David Erickson**

Director, Center for Community Development Investments  
Federal Reserve Bank of San Francisco

**Christa Essig**

Public Health Analyst, National Center for Environmental  
Health and Division of Nutrition, Physical Activity and Obesity  
Centers for Disease Control and Prevention

**Sameera Fazili**

Office of Financial Institutions  
U.S. Treasury Department

**Harvey Fineberg**

President  
Institute of Medicine

**Joseph Firschein**

Assistant Director and Community Affairs Officer  
Federal Reserve Board

**Allen Fishbein**

Consumer Credit Policy Advisor  
Federal Reserve Board

**David Fleming**

Director and Health Officer for Public Health  
City of Seattle and King County

**Ian Galloway**

Investment Associate, Center for Community  
Development Investments  
Federal Reserve Bank of San Francisco

**Miguel Garcia**

Executive Director  
Los Angeles Local Initiatives Support Corporation

**Alicia Glen**

Managing Director, Urban Investment Group  
Goldman Sachs

**Catherine Godschalk**

Director, Washington D.C. Office and Vice President,  
Commercial Lending  
Self-Help

**Lisa Hagerman**

Director, More for Mission Campaign  
Harvard University

**Lisa Hall**

Executive Vice President and Chief Lending Officer  
Calvert Foundation

**Charles Hammerman**

President and CEO  
The Disability Opportunity Fund

**James Heckman**

Henry Schultz Distinguished Service Professor of Economics  
University of Chicago

**Joy Hoffmann**

Group Vice President, District Public Information and  
Community Development  
Federal Reserve Bank of San Francisco

**Calvin Holmes**

Executive Director  
Chicago Community Loan Fund

**Peggy Honoré**

Director of the Public Health System, Finance, and Quality  
Program, Office of Public Health and Science  
U.S. Department of Health and Human Services

**Maryann Hunter**

Deputy Director, Division of Consumer and Community Affairs  
Federal Reserve Board

**Andrew Jakabovics**

Associate Director for Housing and Economics  
Center for American Progress

**Celeste James**

Program Director, Community Health Initiatives  
Kaiser Permanente

**Ruth Jaure**

Program Manager  
CDFI Fund

**Matt Josephs**

Program Manager, NMTC Program  
CDFI Fund

**Minna Jung**

Director of Policy Outreach  
Robert Wood Johnson Foundation

**Douglas Jutte**

Adjunct Assistant Professor of Public Health  
University of California, Berkeley

**Tricia Kerney-Willis**

Program Manager (Acting), Office of Training and Outreach  
CDFI Fund

**David Kindig**

Emeritus Professor of Population Health Sciences and Emeritus  
Vice-Chancellor for Health Sciences  
University of Wisconsin

**Sharon King**

Program Director, Aging Program  
Atlantic Philanthropies

**David Kirp**

Professor, Goldman School of Public Policy  
University of California, Berkeley

**Jonathan Kivell**

Community Development Officer  
United Bank

**Howard Koh**

Assistant Secretary  
U.S. Department of Health and Human Services

**Chris Kramer**

Senior Program Development Officer  
Low Income Investment Fund

**Risa Lavizzo-Mourey**

President  
Robert Wood Johnson Foundation

**Margaret Laws**

Director, Innovations for the Underserved  
California HealthCare Foundation

**Virginia Lee**

Program Manager  
Prevention Institute

**Yael Lehmann**

Executive Director  
The Food Trust

**Lauren LeRoy**

President and CEO  
Grantmakers In Health

**Dan Letendre**

CDFI Lending & Investing Executive  
Bank of America

**Jeffrey Levi**

Executive Director  
Trust for America's Health

**Jodie Levin-Epstein**

Deputy Director  
CLASP

**Trinita Logue**

President and CEO  
IFF

**Joan Lombardi**

Deputy Assistance Secretary and Inter-Departmental Liaison for  
Early Childhood Development  
U.S. Department of Health and Human Services

**Jane Isaacs Lowe**

Senior Program Officer  
Robert Wood Johnson Foundation

**Sunitha Malepati**

Chief of Staff  
Living Cities

**James Marks**

Senior Vice President, Health Group  
Robert Wood Johnson Foundation

**Robin Mockenhaupt**

Chief of Staff  
Robert Wood Johnson Foundation

**J. Robin Moon**

Doctoral Candidate, School of Public Health  
Harvard University

**John Moon**

Senior Community Affairs Analyst  
Federal Reserve Board

**Patrick C. Moore**

Managing Principal  
Moore Planning Group, LLC

**Rebecca Morley**

Executive Director  
National Center for Healthy Housing

**Sister Lillian Murphy**

President and CEO  
Mercy Housing

**Dan Nissenbaum**

Chief Operating Officer, Urban Investment Group  
Goldman Sachs

**Melissa Nitti**

Press Secretary for Health Reform, Office of the Assistant  
Secretary for Public Affairs  
U.S. Department of Health and Human Services

**Robert Pestronk**

Executive Director  
National Association of County and City Health Officials

**Ronald Phillips**

President  
Coastal Enterprises Inc.

**Janet Piller**

Chief Administrative Officer, Poverty Reduction and  
Economic Management Unit  
World Bank

**Melinda Pitts**

Research Economist and Associate Policy Advisor  
Director, Labor, Education, and Health Policy Center  
Federal Reserve Bank of Atlanta

**Erika Poethig**

Deputy Assistant Secretary  
U.S. Department of Housing and Urban Development

**Craig Pollack**

Associate Natural Scientist  
RAND Corporation

**Lilah Pomerance**

Executive Branch Liaison  
SEIU

**Geeta Pradhan**

Director of Programs  
The Boston Foundation

**Jennifer Pryce**

Portfolio Manager, Domestic Investments  
Calvert Foundation

**Roy Priest**

Former Director of Economic Development  
U.S. Department of Housing and Urban Development

**James Radja**

Underwriter, Calvert Social Investments  
Calvert Foundation

**Deborah Fish Ragin**

Associate Professor, Psychology Department  
Montclair State University

**Rebecca Regan**

Chief Operating Officer and Loan Fund President  
Boston Community Capital

**Nicolas Retsinas**

Director of the Joint Center for Housing Studies  
Harvard University

**Lisa Richter**

Principal  
GPS Capital Partners



**Steven Roberts**

Director of Operations, DMV Culinary Center  
Revolution Foods

**Michelle Rogers**

Senior Vice President  
Community Capital Management

**Kathleen Sebelius**

Secretary  
U.S. Department of Health and Human Services

**Stephen Sagner**

Senior Vice President  
Local Initiatives Support Corporation

**Marla Salmon**

Robert G. and Jean A. Reid Endowed Dean in Nursing  
University of Washington

**Ruth Salzman**

Executive Director and CEO  
Russell Berrie Foundation

**Barbara Sard**

Senior Advisor for Rental Assistance, Office of the Secretary  
U.S. Department of Housing and Urban Development

**Tricia Schmitt**

Program Examiner, Public Health Branch, Office of  
Management and Budget  
Executive Office of the President

**Kristin Siglin**

Vice President, Senior Policy Advisor  
Enterprise Community Partners

**Ron Sims**

Deputy Secretary  
U.S. Department of Housing and Urban Development

**Ascala Sisk**

Community Stabilization Analyst  
NeighborWorks

**Phyllis Snyder**

Vice President for Healthcare Services and  
Mature Worker Initiatives  
Council for Adult and Experiential Learning

**Beatriz Solis**

Director, Healthy Communities, Southern Region  
The California Endowment

**Theresa Stark**

Manager, Community Affairs Department  
Federal Reserve Board

**Michael Stegman**

Director of Policy and Housing  
The John D. and Catherine T. MacArthur Foundation

**Michael Swack**

Research Professor, The Carsey Institute  
University of New Hampshire

**S. Leonard Syme**

Professor of Epidemiology and Community Health (Emeritus)  
University of California, Berkeley

**Luke Tate**

Special Assistant to the Secretary  
U.S. Department of Housing and Urban Development

**Janet Thompson**

Director of Community Relations and CRA  
Morgan Stanley

**Keith Timko**

Director and CEO  
Real Estate Advisory & Development Services

**Scott Turner**

Vice President and CAO,  
Community Development Department  
Federal Reserve Bank of San Francisco

**Barbara VanScoy**

Founder, Chair of the Board, and Senior Portfolio Manager  
Community Capital Management

**Bill Walczak**

CEO and Co-Founder  
Codman Square Health Center

**Barbara Wauchope**

Research Associate Professor and Director of Evaluation,  
The Carsey Institute  
University of New Hampshire

**Paul Weech**

Senior Vice President for Policy  
Housing Partnership Network

**Steven Weingarten**

Director, SEIU Investments for Growth  
SEIU

**David Williams**

Professor of Public Health at the Harvard School  
of Public Health  
Professor of African and African American Studies  
Harvard University

**Mark Willis**

Adjunct Professor of Urban Planning  
New York University

**Glenda Wilson**

Assistant Vice President and Community Affairs Officer  
Federal Reserve Bank of St. Louis

**Katherine Wilson**

Assistant Vice President, Grants  
American Legacy Foundation

**Elisa Wong**

Community Health Initiatives Program Manager,  
Community Benefit  
Kaiser Permanente

**Shale Wong**

Policy Fellow, Office of the First Lady of the United States  
White House

**Ann Wright**

Deputy Under Secretary, Marketing and Regulatory Programs  
U.S. Department of Agriculture

**Emily Youssef**

Partnership for New York City and  
The Rockefeller Foundation

**Barry Zigas**

Director of Housing Policy  
Consumer Federation of America

# Notes









