Economic Development & Revitalization Post Redevelopment

Honoring Redevelopment Agency Commitments to San Francisco Communities

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Successor Agency to the San Francisco Redevelopment Agency

City of San Francisco Response to State Redevelopment Dissolution Law

- San Francisco Dissolution Timeline
- Overview of Enforceable Obligations
- Major Approved Projects
 - Mission Bay
 - Transbay
 - Hunters Point Shipyard/Candlestick Point
- Affordable Housing Obligations
- Other Successor Agency Obligations
- Looking Forward

City of San Francisco Dissolution Timeline

<u>June 29, 2011</u>	AB 26 passes, Suspension of activities
<u>December 28, 2011</u>	Superior Court Ruling upholds AB 26, but strikes down AB 27
<u>January 24, 2012</u>	Board of Supervisors resolutions confirming role as successor agency, approving transfer of housing assets, and confirming Mayor appointments to Oversight Board
<u>February 1, 2012</u>	Dissolution of former San Francisco Redevelopment Agency
April and May 2012	ROPS 1 and ROPS 2 approved by Oversight Board and State Department of Finance
<u>July 27, 2012</u>	AB 1484 redevelopment trailer bill signed into law

Enforceable Obligations

- Major Approved Projects
 - Mission Bay North and South
 - Hunters Point Shipyard/Candlestick Point
 - Transbay
- Affordable Housing Obligations
- Bonds & Pass-Through Payments
- Other Non-Housing Obligations

MAJOR APPROVED DEVELOPMENT PROJECTS

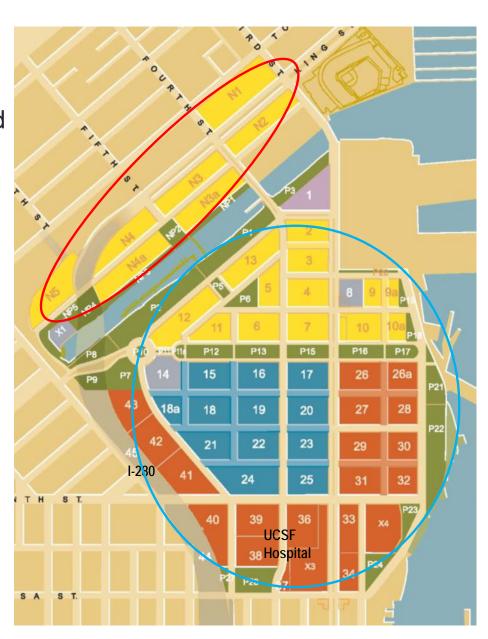
Mission Bay
Transbay
Hunters Point Shipyard/Candlestick Point

Mission Bay North and South



Mission Bay Project Overview

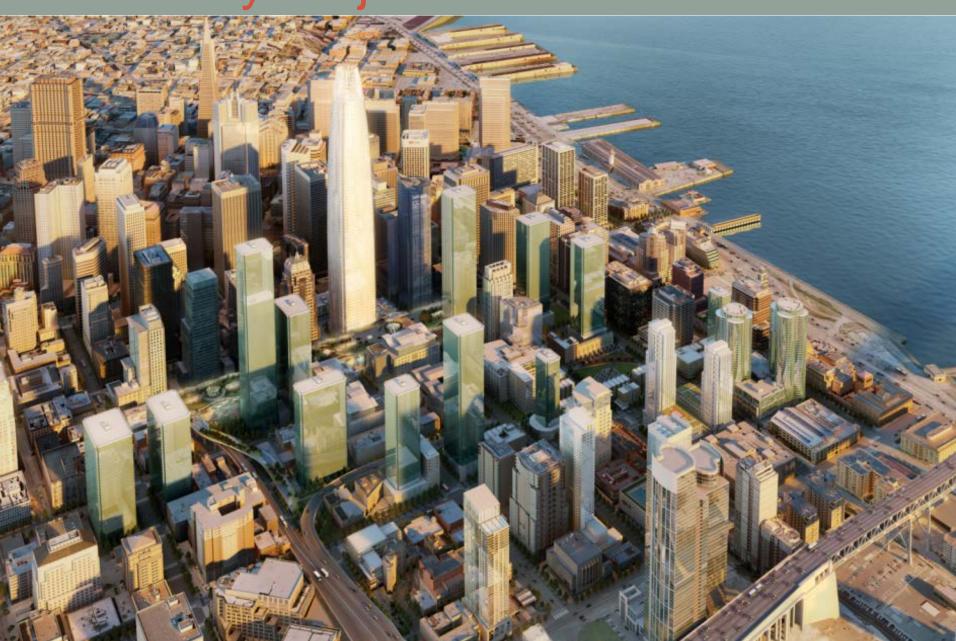
- Two Redevelopment Plans adopted 1998
- 6,000 residential units,
 - 30% affordable
- 4.4 million sq. ft. office/ biotech/ R&D
- \$700 million in public infrastructure
- Nearly \$5 billion in private investment
- 31,000 permanent jobs
- 30 year build out
- A national model for sustainable development and smart growth



Mission Bay Enforceable Obligations

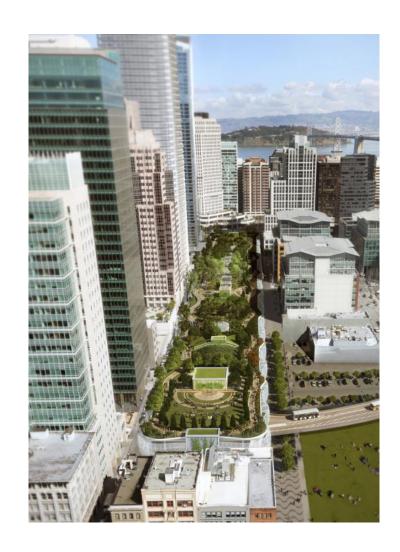
- Mission Bay is a Public/Private Partnership
 - Master Developer: FOCIL-MB
- Two key, inter-related Enforceable Obligations in ROPS:
 - Owner Participation Agreements and attachments (Infrastructure Plan, Financing Plan, Housing Program etc.)
 - Tax Allocation Pledge Agreements
- Require all available tax increment for the life of the plan fund public infrastructure and affordable housing
- Also obligate Successor Agency to create CFDs, process land use and design entitlements and build affordable housing.

Transbay Project Area



Transbay Development Program

- 3,000 new residential units, with 35% affordable
- 3 million square feet of new Class A commercial space
- 200,000 square feet of neighborhood retail
- Public parks, widened sidewalks, and other open space
- New state-of-the-art Transbay
 Transit Center, under
 construction by the Transbay
 Joint Powers Authority (TJPA)



Transbay Enforceable Obligations

Cooperative Agreement (Caltrans/TJPA, City)

• Facilitates the transfer of the State-Owned Parcels to the City and TJPA for disposition and development (including the Transbay Terminal).

Pledge Agreement (TJPA, City, Agency)

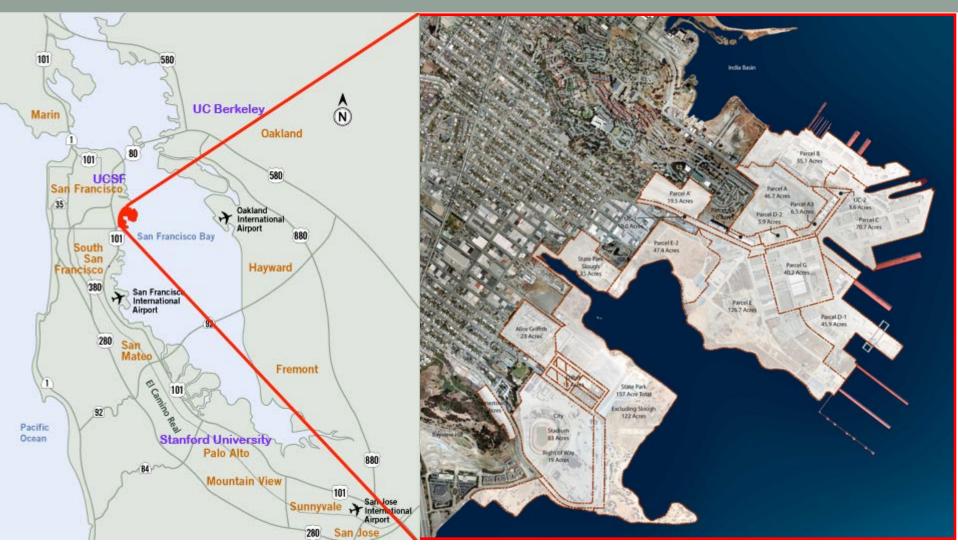
 Pledges all of the sales proceeds and net tax increment generated by the State-Owned Parcels to the TJPA

Implementation Agreement

 Requires the Agency to execute all activities related to the implementation of the Redevelopment Plan, including streetscape and open space improvements as well as sale of the State-Owned Parcels



Hunters Point Shipyard / Candlestick Point





HPS/CP Enforceable Obligations

- HPS Conveyance Agreement with US Navy
- Phase 1 Disposition and Development Agreement
- Phase 2 Disposition and Development Agreement (including Tax Allocation Pledge Agreement)
- State/Federal grant and loan agreements



HOUSING

Redevelopment Agency Housing Program

- Former housing program created well over 10,000 affordable housing units
- Serves full spectrum of clients: special needs, families, seniors, firsttime homebuyers
- February 1, 2012: Housing assets (funds, loans, property, etc) transferred to Mayor's of Housing
- September 2012: State approves Mayor's of Housing 2012 housing asset list
- Continuing Housing Obligations to be Implemented by Mayor's of Housing
 - Existing contracts providing funding for services, predevelopment, construction
 - Property management costs
 - Other related housing transaction costs

New Successor Agency Housing Projects through Enforceable Obligations

- New Projects → Enforceable Obligations:
 - Major Approved Development Projects
 - Match/Implementation of Federal Grant
 - Replacement Housing Obligations
- Replacement Housing Obligation
 - SB 2113 provides San Francisco ability to use of tax increment from designated project areas to build replacement housing for 6700 units demolished in 1960's/70's in Western Addition and Hunters Point
 - Replacement Housing Plans are enforceable obligations under AB 26
 - Continued deposits of SB 2113 tax increment to LMIHF for new projects

NON-HOUSING

Other Successor Agency Obligations

Other Successor Agency Obligations

- Service Debt
- Manage Assets
 - Western Addition A2 (Agency-owned property, loans, Owner Participation Agreements, etc.)
 - Yerba Buena Center (Yerba Buena Gardens, Mexican Museum site, others)
- Transfer Property
 - Transfer to Port effective July 1, 2012
 - Leases on land owned by Port in Rincon Point South Beach
 - South Beach Harbor facility operation
- Wind Down (No New Activities)
 - Bayview Hunters Point
 - South of Market

Work Transferred to City Departments

- Neighborhood Economic Development
 - Bayview Hunters Point
 - Mid-Market
 - Visitacion Valley
 - SOMA
- Workforce Readiness

LOOKING AHEAD

Summary of Major-Approved Projects

- \$17.3 billion in private investment
- \$2.3 billion in public investment (includes pledges of tax increment, CFD tax proceeds and other grant sources)
- 52,282 new permanent jobs and thousands of new construction jobs each year
- 1,498 acres transformed into parks, jobs, housing and other public benefits
- 29,400 new housing units
 - 9,300 new below-market rate housing units
- More than 14 million square feet new commercial space

Continuing the Work of Redevelopment

Potential Tools

- Infrastructure Finance Districts
- Business Improvement Districts
- Mello Roos Community Facilities Districts
- Community Land Trusts
- Immigrant Investor Program ("EB-5") (direct or through regional centers)
- Partnerships with CDCs
- Developer Impact Fees
- Creating other revenue commitments for bonding under TIFIA or ibank model (e.g., facility charges, commitment of fast pass revenues, etc.)
- Direct lending for New Markets Tax Credit projects
- Revolving Loan Fund
- Infrastructure Trust Fund (e.g., Chicago Infrastructure Trust)

THANKS