I. Good afternoon. I'm very pleased to be here with you today.

A. What I plan to do is focus on economic conditions, both in the nation and here in Las Vegas and in Nevada.

1. And I'll try to draw out some of the implications I see for monetary policy.

II. I'll start with the local picture.

A. Nevada definitely felt the impact of the national recession,

1. as growth fell sharply from the frenzied pace of the late 1990s.

   a. The local economy has continued to perform well compared to the rest of the nation, however,

      (1) with Las Vegas actually expanding modestly during the national recession in terms of employment.

B. Nevada’s main challenge has been to weather several major shocks to travel and tourism activity.

   1. Right after 9/11, visitor counts dropped sharply, and the gaming and travel sector responded with extensive layoffs.

   2. The effects were intense but somewhat short-lived,

      a. as conditions largely stabilized in 2002.

   3. In recent months, the Iraq war and the SARS epidemic in East Asia have produced yet another shock.

      a. International visits, especially from Asia, have dropped sharply.

      (1) But their relatively small share of Las Vegas visitors has cushioned the blow
here,

(a) especially compared to destinations such as Hawaii, which rely more heavily on foreign visitors.

4. And although the latest figures suggest that Nevada’s unemployment rate took a turn for the worse in March,
   a. it remains below the U.S. rate and well below the peak reached in late 2001.

C. Despite these signs of relative strength, Nevada faces a budget gap that, in percentage terms, is among the largest in the nation.

1. Of course, this is largely due to the economic slowdown, which has led to slower revenue growth.

2. But, the state also faces longer-term budgetary concerns.
   a. Rapid population growth, especially among school-age children and senior citizens, has increased desired state spending more rapidly than revenues.

3. As a result, substantial tax increases seem very likely when the next budget is finalized.

4. The tradeoff between a state’s attractiveness to businesses and residents and its long-term fiscal stability can pose a difficult balancing act,
   a. but one that must be achieved in order to maintain the underlying vitality that has made Nevada a nationwide growth leader.

III. Now let me turn to the national picture.

A. At this point, it appears that the economy is still mired in the soft patch we hit last fall.

1. Real GDP grew at only about a 1-1/2 percent rate in both the last quarter of 2002 and the first quarter of 2003.

2. Moreover, employment was stagnant—in popular terms, this has been another “jobless recovery.”

3. And, with business investment leading the recent recession, the manufacturing sector took a hard hit.

4. The bright spot was consumer spending, especially on motor vehicles and housing.
B. Looking ahead to the rest of 2003, the most likely outcome—and the one that a lot of forecasters share—appears to be that the slow first half will give way to a modest pickup in the second half.

1. This forecast raises a challenging issue for monetary policy.
   a. It suggests that growth probably won’t be strong enough to make a significant dent in the excess capacity we currently face in labor and product markets.
      (1) And that means that core inflation—which already is low—is likely to trend down even lower.
   b. Let me put some numbers on this scenario.
      (1) The measure of consumer inflation that the Fed relies on quite a lot came in at just one and three-quarters percent last year.
          (a) That measure is the price index for personal consumption expenditures, excluding food and energy.
      (2) Now, this measure is by no means perfect.
          (a) In fact, there’s fairly broad agreement that it probably overstates inflation by about half a percentage point.
      (3) So, given that bias, it’s possible that so-called “true” core inflation could go below one percent this year—even with a pickup in growth in the second half.
   c. As I said, this presents a challenging issue for policy, and I plan to return to it.

IV. But first, let me say a few words about what goes into this forecast.

A. To begin with, there are some positive fundamentals.

1. One is the stimulus in the pipeline both from fiscal policy and from monetary policy.
   a. On the fiscal side,
      (1) there’s some extra stimulus from the pickup in defense spending to support the action in Iraq.
      (2) In addition, Congress passed stimulus packages in 2001 and 2002,
          (a) and, of course, the ink is still drying on the latest tax cut package.
b. In terms of monetary policy, the Fed cut short-term interest rates from 6-1/2 percent to 1-3/4 percent in 2001.

(1) And we cut again last November by half a percentage point,

(a) bringing the rate to its lowest level in more than 40 years.

2. Another important fundamental is the economy’s strong productivity performance.

a. The surge in productivity that began with the economic boom in the mid-1990s has managed to continue—

(1) —even through the 2001 recession and the modest recovery since then.

b. This suggests that the process of technological innovation that drives productivity in the long run is still alive and well.

c. And that bodes well for the future, because faster productivity growth creates business opportunities that stimulate economic growth.

V. What’s especially tricky at this point, though, is the range of issues that could surprise us and make the economy grow significantly slower—or faster—than this forecast suggests.

A. Let me look at the issues that could slow things down first.

B. One is that the forecast depends on fairly robust consumer spending.

1. As I said, the consumer has been the main bright note in the past few years

a. —especially when it comes to large interest-sensitive items like autos.

(1) However, we have seen personal consumption actually slow a bit recently.

b. At the same time, housing also has responded strongly to low interest rates.

c. But, so long as this remains a jobless recovery, it can weigh on consumer confidence and lead people to pull back on spending.

d. Frankly, the longer growth has to depend on the auto and housing sectors, the riskier the situation becomes.

C. Another issue is the lack of vigor in business investment.

1. Of course, it’s possible that a big part of the reason businesses have been cautious is all the uncertainty associated with the war in Iraq.
a. At this point, it’s still a little early to tell, because most of the data we have come from the period before the war ended.

2. But there’s another possibility. The caution may have more to do with underlying economic concerns—such as

a. the overhang from the late 1990s investment boom,

b. the bursting of the stock bubble,

c. corporate profitability,

d. and concerns about corporate governance.

VI. Now that I’ve talked about some of the downsides, here are a few upside possibilities.

A. If war tensions have been holding back investment, a lifting of uncertainties could stimulate a big increase in spending.

B. In addition, the fairly modest pickup in the growth rate of business investment I mentioned represents a kind of average of a wide range of possible outcomes.

1. In fact, once investment starts to pick up, it often does so with a lot of vigor.

a. So, we certainly can’t rule out the possibility that investment will end up surprising us on the strong side later this year,

(1) especially given the continued strength in productivity.

VII. What does all of this mean for monetary policy?

A. The Fed’s current stance is accommodative.

1. And that seems correct, given the uncertainty about the strength and durability of the expansion.

2. Furthermore, if it seemed appropriate, we still would have room to give a boost to the economy

a. —even though it’s possible the economy could pick up vigorously later in the year.

3. Put another way, in the current low-inflation environment, downside surprises to growth—and, as a result, to inflation—would be more of a concern than upside surprises.
4. Why? Because, as I said, we’re still likely to have a considerable amount of excess capacity by the end of the year—even with the generally anticipated pickup in growth in the second half.

   a. And that means the already low inflation rate is likely to trend lower.

B. Now, you’re used to hearing central bankers like me cheer when we think the risk of inflation is low.

   1. I guess that’s why we’re sometimes called “inflation hawks.”

      a. And that made sense when inflation was viewed as clearly too high.

   2. But the “inflation hawk” stance has been a means to achieve the Fed’s goal of price stability—

      a. that is, an environment in which people and businesses can make financial decisions without worrying about where prices are headed.

   3. And I want to assure you that price stability will remain our goal, whether the threat to the economy is inflation or deflation.

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