**2010 National Interagency Community Reinvestment Conference** 

# Community Development Lending Post-Katrina and Rita

Welcome to the Who DAT nation!



### Mission & History - ASI Federal Credit Union

#### Mission:

To strengthen the financial health of underserved communities through financial services and education

#### Vision:

To eliminate poverty in communities we serve

- Located in Southeastern Louisiana, primarily the Greater New Orleans area
- Chartered in 1961
- Single-bond credit union opened with ten shipyard workers at Avondale Shipyards Inc.



### Mission & History - ASI Federal Credit Union

• 1991-1996 58,000 members

• 1996 LID - Low Income Designation – NCUA

• 1999 CDCU - Community Development Credit Union - NFCDCU

• 2005 ASII - A Shared Initiative, Inc. formed, Sister Affiliate to ASI FCU

• 2006 CDFI - Community Development Financial Institution







## Hurricanes Katrina & Rita - 2005 IMPACT

#### **Southeast Louisiana**

- 200,000 homes lost many uninsured
- 207,000/592,000 jobs lost (some temporarily)
- 300,000 families initially displaced
- 350,000 cars destroyed (approximately half were uninsured)

#### **ASI FCU**

- 238/250 Employees displaced
- 14/16 branches affected; 3 destroyed
- Assets grew overnight (FEMA & Insurance \$) dropping capital to 4.76%
- PCA & Net Worth Restoration NCUA
- Net loss of 10,000 members







### **ASI Today**

- 80,000+ members
  - >60% low-income
  - >50% minorities (African American,
- Serve 6 low-income communities
- 14 branches
- 200+ Employees
- 600+ Select Employee Groups
- \$302,000,000 in Assets
- \$170,000,000 in Loans
  - Consumer, Mortgages, Commercial, Anti-Predatory Lending Products
- Started A Shared Initiative, Inc. 501(C)3 Non profit 2005
- CDFI Since 2006
- CDFI Awards 2007, 2008, 2009





## 3 Major Community Development Lending Needs Post Katrina & Rita

- Housing
- Assistance to Small Business
- Short-term Loans (Alternatives to Predatory Lending)
  - For those facing job loss, temporary displacement, lack of insurance and/or insurance gaps





## Community Development Lending Needs Housing

- Affordability Crisis
  - 47% Fulltime workers in metro area earn < \$35,000 household income</li>
  - Most employed by service industry
    - Median annual earnings average \$17,608
- Financing Challenges
  - 109,000 homeowners applied for funding for home repairs; many received no assistance
  - Renters not eligible for road home funds
  - Inadequate or no flood insurance
- Initial Supply Challenges
  - Public housing & complexes home to 7,329 families pre-Katrina
  - 4,000+ families displaced
  - Cost of housing (rentals and homes for sale) increased
- Ongoing Inflation
  - Fair market rents have risen 46% since Katrina
  - Average efficiency renting for \$578/month pre-Katrina now \$954/month
  - Rate of homelessness 4 times national average post-Katrina

## Community Development Lending Needs Business & Micro-Enterprise

- Small Businesses backbone of Gulf Region and economy
- Small Businesses in New Orleans the magnet attracting \$100 million in revenue for city & state
- 90% of Louisiana businesses are small
- Nearly 7,900 businesses in Southeast Louisiana closed first 18 months post-Katrina
- Half of small businesses had 75% less revenue than before

## Community Development Lending Needs Spread of Predatory Lending

Louisiana one of least regulated states

Maximum allowable APR by law – 650%

Payday, Subprime and Adjustable Rate Loans spread in Gulf South

 Payday loan organizations avert maximum APR cap by operating out-of-state and lending via web



### **ASI - ASII Response**

- Capital Restoration 9% by September 2008
- 2 new bilingual branches Latino and Vietnamese communities
- New ASI and ASII partnerships
  - ASII Clifford N. Rosenthal Community Resource Center
  - ASII Housing in Upper Ninth Ward
- Designed Lending Programs CDFI support
- Financial Education

## ASI - ASII Response Housing

- Subprime Rescue and Refinance Program CDFI Grant
  - Refinance adjustable rate mortgages to 6% 30 years fixed
  - Integrated foreclosure prevention counseling 160 classes
  - \$1.4 million refinanced last 8 months
    - Member story 24% APR/owned home pre-Katrina

### **ASI - ASII Response Small Businesses**

- Small Business Recovery Grant & Loan Program
  - ASI an intermediary for Louisiana Economic Development / Louisiana Recovery Authority
  - Deployed \$20 million in grants and Loans
  - APRs ranged from 0% in Round I to 4% in Round II
  - Free technical assistance
  - Loans unsecured
  - Underwriting relaxed
  - Low delinquencies and charge-offs
  - Re-paid principle affordably recycled to new small businesses

### ASI - ASII Response Spread of Predatory Lending

- Since Katrina, booked \$700,000 new loans
  - Stretch Plan
    - \$300 \$500
    - Not credit based
  - Freedom Loan
    - Up to \$3000
    - Pay off Predatory Lender
    - Counseling required
  - Asset Builder
    - Up to \$3000
    - Built-in savings component
    - 5% APY on savings

#### **ASI – ASII Best Practices**

- Member Trust
- Infrastructure People, Processes, Systems
- Partnerships / Collaborations
  - CDFI
  - NFCDCU
  - NeighborWorks America
  - NCUF
  - Solidago Foundation
  - Jewish Funds for Justice

- Deutsche Bank
- Puentes / LatiNola
- LA Recovery Authority & LA Economic Development Department
- Louisiana Appleseed
- Louisiana Credit Union League







We Believe!

#### **ASI Federal Credit Union**

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